

Identifying Government Contracting Opportunities



August 2, 2018

"...to be a winner, you must plan to win, prepare to win, and expect to win." - Zig Ziglar
Plan To Win, Inc.





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http://www.plantowin.biz



Key Takeaways

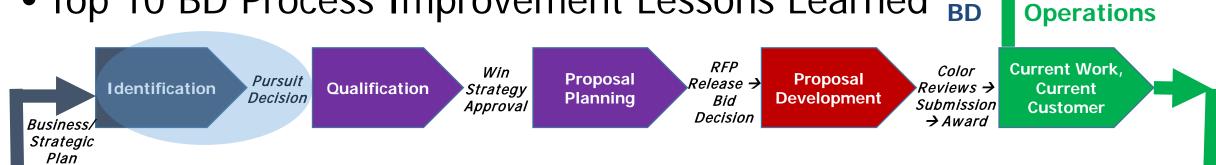
- If you are exclusively using FBO to identify contracting opportunities, then:
 - You are missing out on thousands of opportunities available from dozens of other on-line tools and resources
 - You are already behind...you are reacting and have a 10% Pwin at best
- BUT, you can't rely on these on-line resources and tools alone to identify opportunities
 - Leveraging relationships and networking is critical to identifying Government contracting opportunities!

Learning Objectives

- Understand the essential Business Development (BD) activities that support the opportunity identification process
- Use on-line resources and tools and networking to identify prime contract and subcontracting opportunities for new Federal Government Contracting (GovCon) work
- Learn the essential opportunity research and analysis skills to enable smart and informed opportunity pursuit decision making

Agenda

- Basis for Opportunity Identification
 - Business Plan
 - Strategic Plan
- Resources, Tools, and Techniques for Opportunity Identification
 - On-Line
 - Networking
- Opportunity Pursuit Decision-Making
- Top 10 BD Process Improvement Lessons Learned



Basis for Opportunity Identification: Your Business Plan

- Business Plan includes preliminary analysis based on research to assess market and operational feasibility
- Initial planning includes detailed Market Research to identify potential market sectors, customers, and opportunities to target for new growth
 - What Government agencies procure the types of products / services your business offers?
 - What are the typical spending levels for these products / services by agency?
 - What are the current and projected levels of available / budgeted funding for procuring these products / services by agency?
 - What are some of the barriers to entry to be eligible to compete for contracts by agency?
 - What are some of the incentives to compete for contracts by agency?

Market Research for Business/Strategic Planning (See Backup Slides)











Basis for Opportunity Identification: Your Strategic Plan

- Long-term planning is based on Market Research for different types of opportunities:
 - New
 - Re-compete
 - Growth
- Strategic Planning includes a SWOT High (Strengths, Weaknesses, Opportunities and Threats) analysis
 - Helps determine the best opportunities to pursue through targeted Market Research to achieve your growth goals
 - Identifies which strengths to develop in the near future to improve your business

Strategic Growth New Current Work. Work. New New Customer Customer Risk Legend: Current New Work, Work, Current Current Customer Customer Organic Growth

> Helpful Harmful Strengths Weaknesses Opportunities **Threats**

Low

Moderate

Sources of Opportunity Identification

- 1. On-line Resources and Tools
- 2. Networking



Consistently successful Business Development (BD) requires analytical, investigative, and interpersonal skills, applied to an iterative cycle of research, intelligence gathering, and relationship building activities.



ON-LINE RESOURCES, TOOLS, AND TECHNIQUES

On-Line Resources & Tools for Opportunity Identification

On-Line Resources and Tools

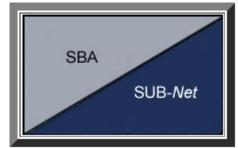
- Agency and Agency Office of Small Business Programs (OSBP) Websites (ACQUISITION.GOV and Search Engines)
 - Forecasts of Opportunities
 - Static Data by Fiscal Year (FY) Usually Posted in the Fall
 - Dynamic Search Capability Data Usually Continuously Updated
- Agency Strategic Plans
- FedBid (Transaction Fee with Bid Price)
- Bid Search Tool Subscription Services (\$)
- FedBizOpps (FBO)
- FPDS
- Industry News Service Subscriptions
- govmates
- SBA SUB-Net



















Integrated Award Environment (IAE)









- You can search and view opportunities on beta.SAM.gov today
- Additional filters are in development and will be on beta.SAM.gov soon
- FBO.gov will be transitioning to beta.SAM.gov in early FY2019



- You can search and view entity registration and exclusion data on beta.SAM.gov today
- Entity registration and renewal should continue to be completed on SAM.gov
- In FY19 we will begin migrating SAM data entry features to beta.SAM.gov
- Once SAM.gov has migrated, beta.SAM.gov will become SAM.gov
- You will not need to re-register your entity but a new beta.SAM.gov user account will be required



- You can search and view contract data on beta.SAM.gov today
- In FY19 we will be migrating FPDS to beta.SAM.gov
- A new reports module and Award API are being built





- A single web application that requires a single user account
- A single, more accurate search across all of our award data sets
- A single, role-driven workspace to track all of YOUR award data
- A single reports center for accessing federal award analytics

Assistance Listings
Contract Opportunities

Contract Data

Entity Registrations

Entity Exclusions

Wage Determinations

Federal Hierarchy

Sub Award Reports

Past Performance

Be aware of tool transition timelines and impacts.

Subscribe to the GSA Interact IAE Industry Community to get updates:

https://interact.gsa.gov/node/461584

ACQUISITION.GOV – Agency Forecasts



Consolidated Federal Government acquisition information, including recurring procurement forecasts by agency:

https://www.acquisition.gov/?q=procurementforecasts

Be aware of potential outdated or dead links.

 Click on links to visit agency or agency OSBP websites, download forecasts, view FBO Opportunities, access search tools, etc.

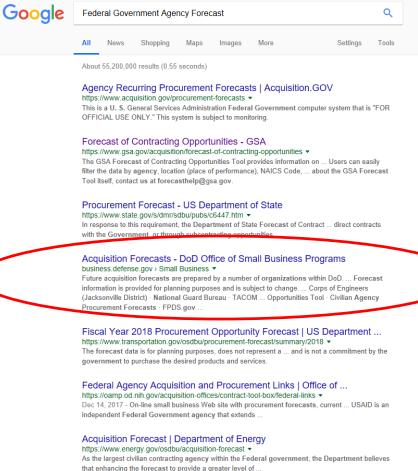
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Agency Websites – Static Forecasts by FY

Use Search Engine to find published forecasts of opportunities

for targeted customer agencies - Example: DoD and U.S. Army

Medical Research and Materiel Command





Click on links to visit agency or agency OSBP websites, download forecasts, view FBO Opportunities, access search tools, etc.

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. Space and Naval Warfare Systems Comman

Strategic Systems Programs

Other Defense Agencies

Defense Logistics Agency

Transportation Command

Special Operations Command

Defense Commissary Agency

. Defense Information Systems Agency



Program Coordination

Periodicals (Combat

Casualty Care Research

Program)

Services (Combat

Casualty Care Research

Services (Combat

Program)

Casualty Care Research

511199

561110

Publication MHSRS Special

National Research Action

Plan Science and Admin

CTR Support

National Trauma Research

Action Plan Planning and

Analysis

\$252,360

\$370,000

\$500,000

New/Compete

New/Compete

New/Compete

michael.j.leggieri.civ@mail.mi

ronald.w.palmer10.civ@mail.mil

ronald.w.palmer10.civ@mail.mil

ronald.w.palmer10.civ@mail.mil

Agency Websites – VA FCO Query Tool

VA Forecast of Contracting Opportunities (FCO) -

https://www.vendorportal.ecms.va.gov/evp/fco/fco.aspx





Agency Websites – VA FCO Query Tool

• State FCO Query (Map Version) – Example: Florida Opportunities

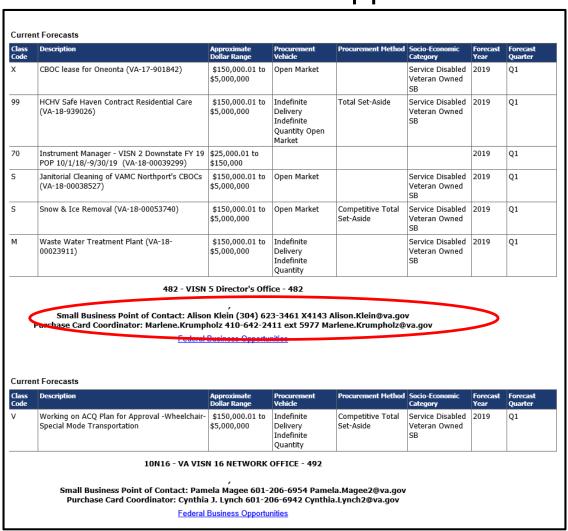


Agency Websites – VA FCO Query Tool



• Entire VA FCO Query – Example: FY19 SDVOSB Set-Aside Opportunities





Tips for Engaging with Government Agencies

- Register with the Agency OSBP / Office of Small & Disadvantaged Business Utilization (OSDBU), submit a tailored Capabilities Statement, and request a meeting if possible
- Contact the POC listed on forecast / in search results for the opportunity of interest
- Gather as much information about the opportunity as possible (if not already provided on the Agency Forecast) from the OSBP Rep and POC – questions to ask:
 - Is this a new requirement or is there an incumbent?
 - Is market research planned or has it been completed?
 - Has the NAICS Code been determined?
 - If so, has the Competition Type been determined? (SB Set-Aside or Unrestricted /Full & Open?)
 - What is the total contract value (\$)?
 - Will the acquisition be managed by the Agency Contracts shop or another Contracts shop?
 - Will this acquisition use an existing contract vehicle (e.g., GSA OASIS)?
 - Is the contract multiple award (MA) or single award? If MA, how many awards are anticipated?
 - Will there be an Industry Day and/or opportunity to submit questions/comments on the Draft RFP?
 - Will there be a Draft RFP Release? If so, when is the estimated release date?
 - What is the estimated release date of the Final RFP?
 - Is it possible to schedule a meeting with the requiring activity / end user prior to Final RFP release?
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FedBid

Use FedBid to sell products and services to Government Buyers –

http://www.fedbid.com/



A Real-time Procurement Marketplace

FedBid is a full-service online reverse auction platform serving federal, state and local governments, commercial businesses and educational institutions. Compete everything from simple goods and services to multi-award, multiyear contracts, all while improving process efficiency and saving money.

Organizations of all Sizes and Missions Rely on FedBid.



Department of Defense



Federal Civilian





State and Local



Education





FEdBid® Department of Defense Department of the Army Department of Commerce Department of the Navy Department of Education Department of the Air Force Department of Labor Department of the Treasury Department of Health and Human Services Department of Transportation Department of Homeland Security **Environmental Protection Agency** Department of State Social Security Administration Department of the Interior Securities and Exchange Commission Department of Agriculture Prince George's County Department of Justice City of West Sacramento

District of Columbia

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FedBid

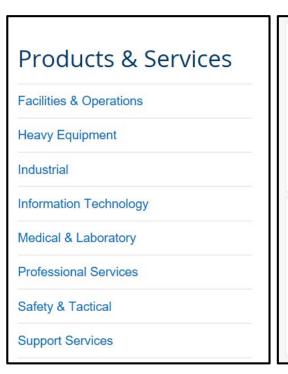
 Use FedBid to become a Seller in the Marketplace and take advantage of Seller Resources

http://www.fedbid.com/marketplace/

http://www.fedbid.com/seller-rc/doing-business-with-the-government/











Bid Search Tools

- If available / affordable, use bid search tools to perform "opportunity sweeps" (automated searches) by identifying opportunities based on pre-defined filters and keywords
 - Set up saved searches
 - Review results daily
 - Adjust filters and keywords as needed
- If you DO NOT have your own bid search tool / subscription service, most Procurement Technical Assistance Centers (PTACs) can perform opportunity sweeps using their subscription (at no cost to PTAC clients) based on keywords / NAICS Codes you provide









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FedBizOpps (FBO)

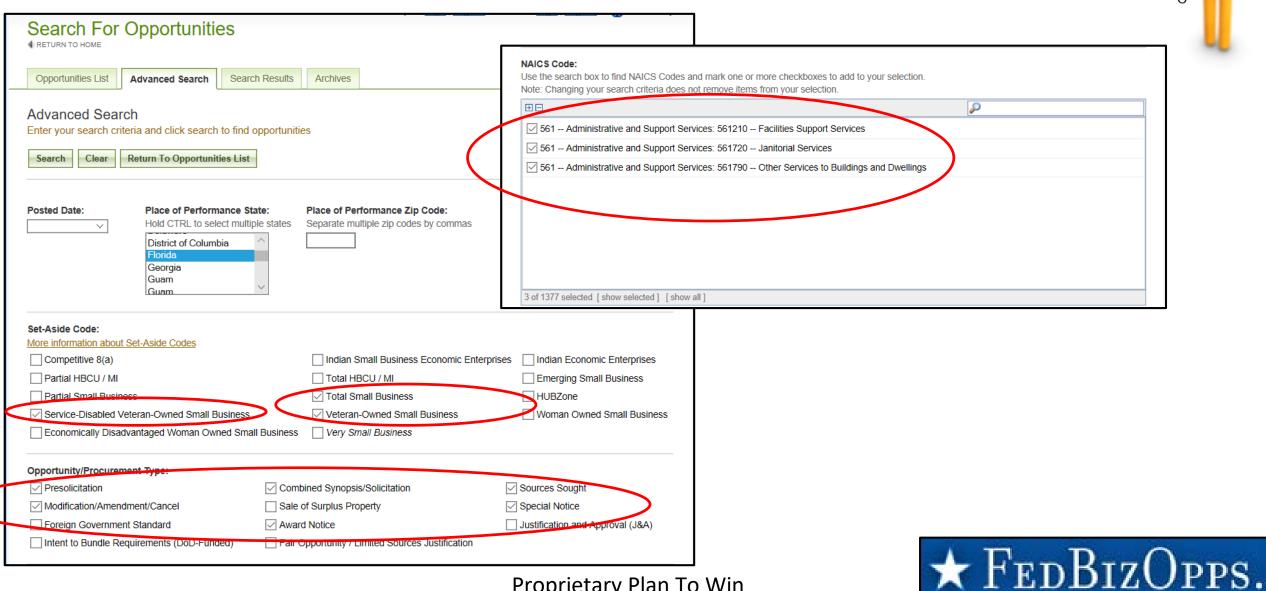
- Use the no-cost Web-based portal to review federal business opportunities posted by Government buyers

 ★ FEDBIZOPPS.
 - https://www.fbo.gov/
- FBO Vendor Guide (User's Guide):
 - https://www.fbo.gov/downloads/FBO_Vendor_Guide.pdf
- Register for an account
- Search for opportunities
- Set up Search Agents and Watch List
 - Receive daily email notifications



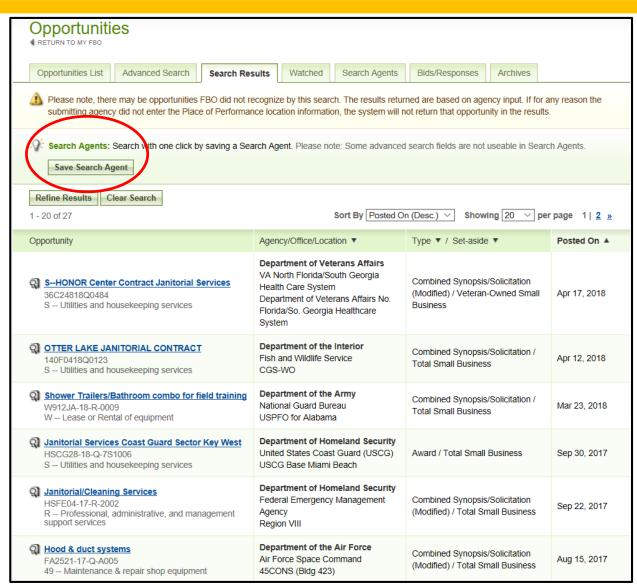
FBO Advanced Search

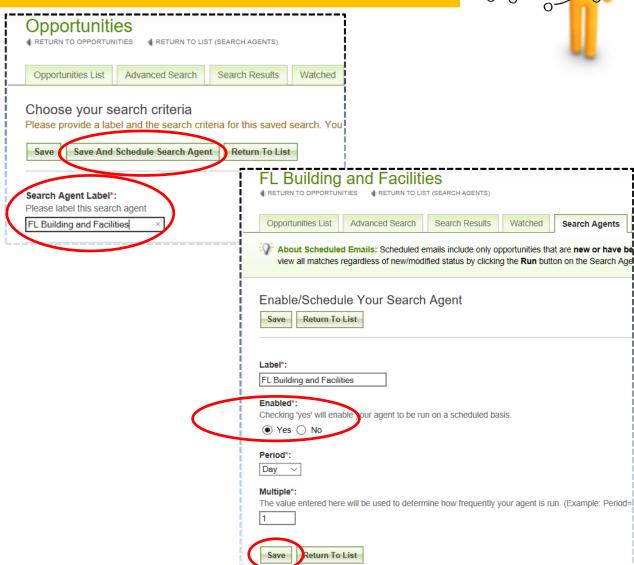




FBO Advanced Search Results





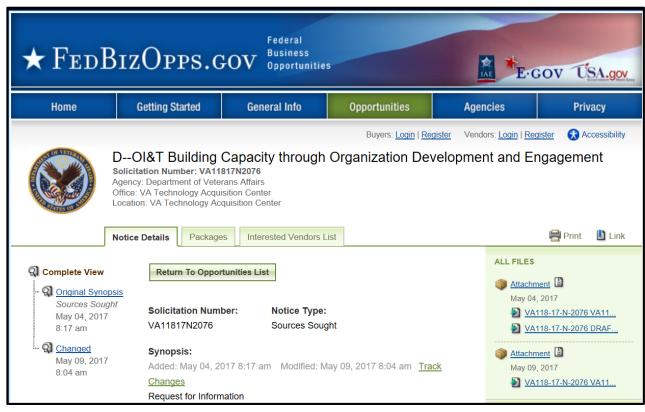


FBO (Cont.'d)

- Review various types of opportunities posted
 - Special Notices (includes Industry Day and Small Business Events)
 - Presolicitations (Bid Search Tools recommended for Forecast Opportunities)
 - Original / Modified / Amended Opportunity Packages
 - **□**Sources Sought Notices (SSN)
 - □ Requests for Information (RFI)
 - □Requests For Proposal (RFP)/Requests for Quote (RFQ)
 - □Statement of Work (SOW) / Performance Work Statement (PWS) (Government Requirements)
 - Award Notices



FBO SSN Example



- Organizational development support
- Communication and editing support
- Quantitative data collection and analysis
- Qualitative data collection and analysis
- Website support
- Video production
- SharePoint administration

- VA OI&T Building Capacity through Organizational Development and Engagement
- Solicitation Number VA118-17-N-2076
- Sources Sought Notice (SSN)
 Instructions
- Draft PWS
- NAICS 541512 Computer Systems Design Services
 - Small Business Size Standard \$27.5M



FBO Opportunity Package Example



management, organization development, lessons, and the application of

lessons from industrial psychology. Further, the vendor shall provide content

Solicitation

 VA OI&T Building Capacity through Organizational Development and Engagement

Link

- Solicitation Number VA118-17-R-2177
- Presolicitation Notice 13 June
- Solicitation 15 June
 - 2 Days Notice



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Jun 15, 2017

FBO Opportunity Package Example







Interested Vendors List

Notice Details

Complete View

Original Synopsis Presolicitation

Packages

Return To Opportunities List



FBO vs. Bid Search Tools

- Why Bid Search Tools for Forecast Opportunities? Over 3 times as many forecast opportunities, available MUCH sooner than proposals are due, allowing for capture planning / win strategy development as far ahead of the RFP release as possible
 - FBO Presolicitation Notices
 - □7,490 posted within the last year
 - □3,632 (48%) of these opportunities have had responses due within the last year
 - GovWin Forecast RFP and Pre-RFP Opportunities
 - □24,276 opportunities found, including 18,078 created within the last year
 - □7,512 (31%) of these opportunities have had responses due within the last year

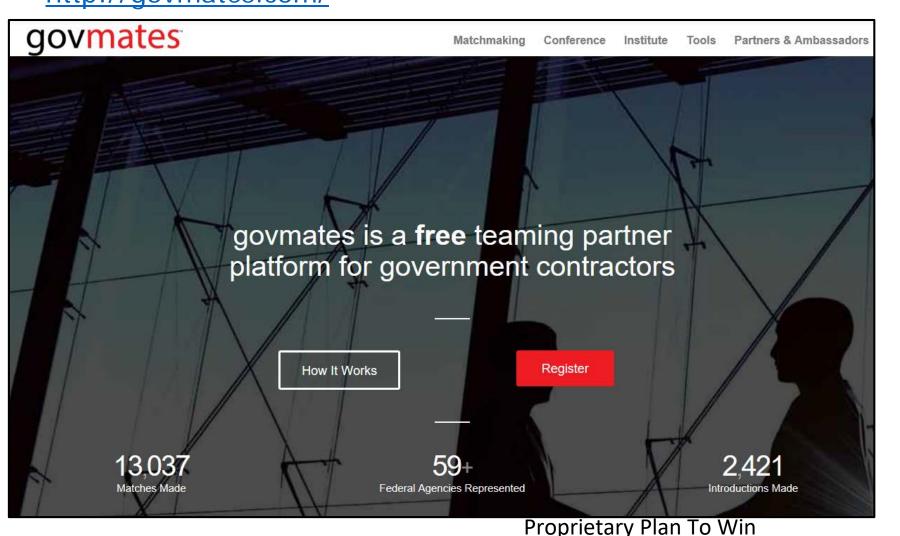


Tips for Priming vs. Subcontracting

- Before submitting a prime bid on a Federal Government contract,
 build a portfolio of subcontractor past performance
 - Without any prior Federal Government contracting experience as a subcontractor, it is almost impossible to debut as a prime contractor in the Federal Government market.
- Prime contractor selection criteria:
 - Customer Intimacy
 - Customer Past Performance
 - Corporate Processes, Certifications, and Clearance Levels
 - Price to Win
 - In-House Proposal Support
 - Active Capture

Subcontracting Opportunities – govmates.com

 Use govmates to find teaming opportunities through free matchmaking services -http://govmates.com/



govmates



NETWORKING RESOURCES, TOOLS, AND TECHNIQUES

Networking for Opportunity Identification



Live Networking

- **Small Business Events**
- **Vendor Collaboration Events**
- **Vendor Outreach Sessions**
- **Industry Days**
- Trade Shows / Conferences (\$)
- **Professional Organizations (\$)**
- Small Business Development Center (SBDC) Procurement Technical Assistance Center (PTAC)









Virtual Networking

- Agency Blogs
- Agency Social Media Feeds





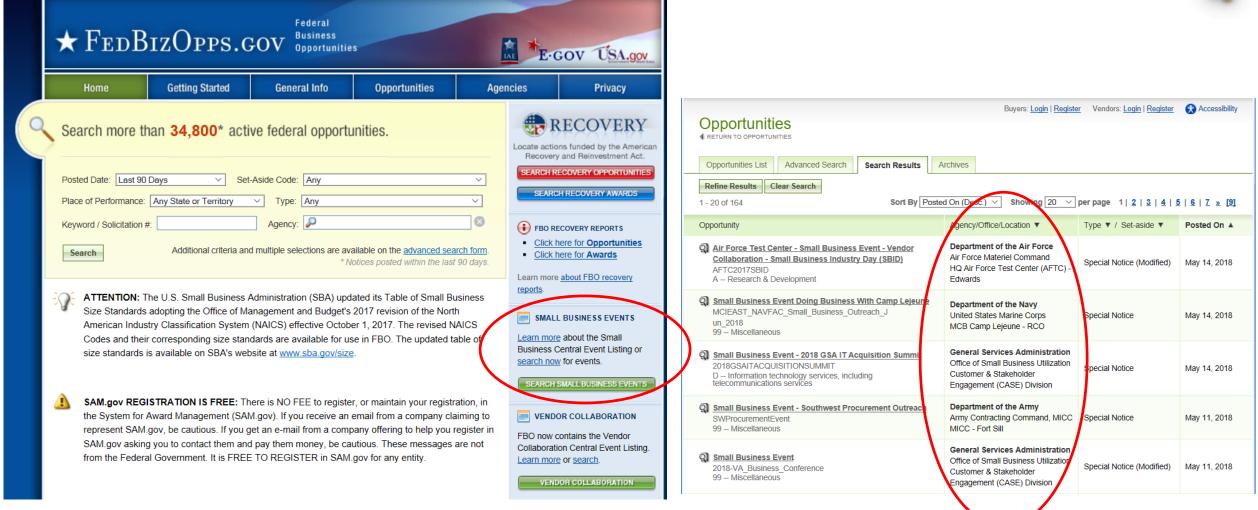




Small Business Events



• Find opportunities through Government sponsored Small Business Events



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Tips for Tracking Targeted Agency Procurements/Events

- Utilize FBO Saved Searches to receive notifications posted by specific agencies using the Administration Code (6 digit code that identifies the agency that is administering the contract) as a Keyword – Examples:
 - W900KK Army Contracting Command (ACC) Orlando
 - H92222 SOCOM
 - ■FA7022 Acquisition Management Integration Center, Detachment 2 (AMIC DET 2) – Patrick AFB
 - ■36C248 VA James A. Haley Department of Veterans Affairs Medical Center – Tampa VAMC



Vendor Outreach Sessions – Federal Civilian Agencies

- Use Search Engine / Check Agency OSBP Websites to find **published Vendor Outreach Session (VOS)** Schedule for targeted customer agencies – Example: DHS
 - VOS are typically held monthly in DC, but many sessions are restricted to certain socioeconomic categories
 - VOS are held by appointment only and fill up quickly once registration opens
 - Vendors are provided 15-20 minutes to meet with OSBP representatives

DO YOUR HOMEWORK PRIOR TO THE VOS EVENT!

- 1. Research published forecasts
- **Identify opportunities of interest**
- 3. Prepare your pitch and questions to ask
- 4. Present a tailored capabilities brief







Vendor Outreach Sessions

October 2017 through September 2018

Detailed information on the Vendor Outreach Sessions will be posted prior to the scheduled event.

Date/Time/Location	Notes	Registration for Appointments will be accepted starting:
Thursday October 26, 2017 9:00 a.m 12:15 p.m. 90 K St., NE Washington, DC 20002	Regular Vendor Outreach Session with Small Business Specialists and Prime Contractors.	Thursday, October 19, 2017 12:00 noon (Eastern Time)
Thursday, November 16, 2017 9:00 a.m 12:15 p.m. 90 K St., NE Washington, DC 20002	Vendor Outreach Session with Small Business Specialists and Prime Contractors. Note: this session is reserved for Service-Disabled Veteran- Owned Small Business and Veteran- Owned Small Business ONLY in honor of Veterans Day.	Thursday, November 9, 2017 12:00 noon (Nastern Time)

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Industry Days

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• Find opportunities through Government sponsored **Industry Days** held to provide information about specific opportunities – Example: AFTAC US NDC OSS II





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Trade Shows / Conferences

 Find opportunities through Government-sponsored Conferences and Trade Shows and other events attended by the Government – Examples: PSC, GPC, DoDISS, SOFIC, GEOINT

https://www.govevents.com/ - Find events by keyword, location, date,



organizer, Agency, focus, and category













Professional Organizations

• Find opportunities through **Professional Organizations**' live networking events



JAN 04

Monthly Tampa Bay NVSBC chapter dinner

by Tampa Bay Chapter, National Veterans Small Business Coalision

We are honored to have Chris Harrington, Director, Office of Small Bus Programs, USSOCOM presenting, "SOCOM 101"....everything you want to know and more! Update on 2018 acquisitions, SOFWERX, Q&A time. Don't miss this one! Space















Gallery and Briefings

NDIA Tampa May 2018 Breakfast



Speaker: Matthew Radd, Deputy J7, USSOCOM

1 Photos

NDIA Tampa April 2018 Breakfast



Speaker: COLONEL Donald Wols, Director J4, USSOCOM Presentation

1 Photos

NDIA Tampa March 2018 Breakfast



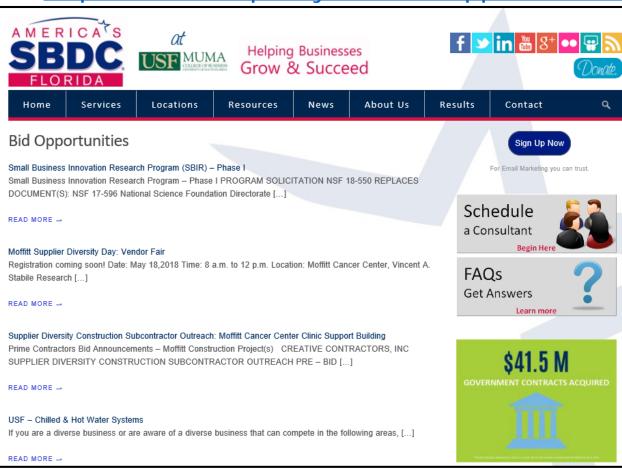
Speaker: Mr Jim Smith, Acquisition Executive, SOF AT&L, USSOCOM

Photos

SBDC PTAC

Find opportunities through SBDC PTAC offices – Example: SBDC at USF Bid Opportunities
and networking events for access to large corporation and federal government buyers

https://sbdctampabay.com/bid-opportunities/



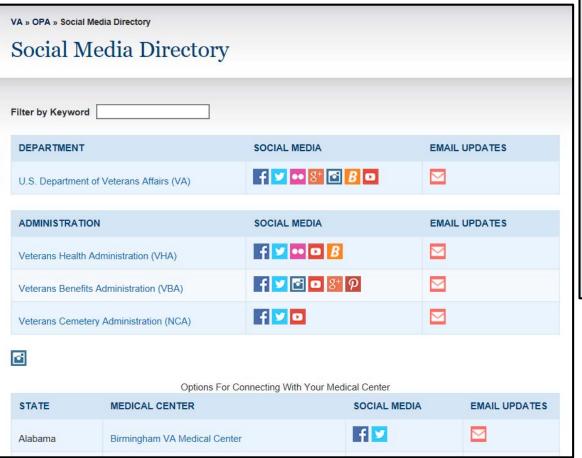


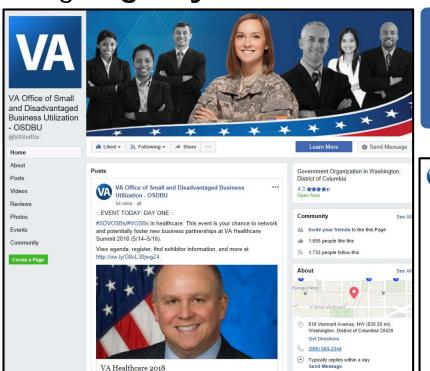
Agency Social Media Channels

• Find opportunities and networking events through Agency Social Media Channels –

Example: VA

https://www.va.gov/opa/socialmedia.asp











We're looking to hire 1,000 **#MentalHealth** professionals this year—including **#Psychiatrists** —as part of our nationwide Mental Health Hiring Initiative. https://bit.ly/2GusPCN

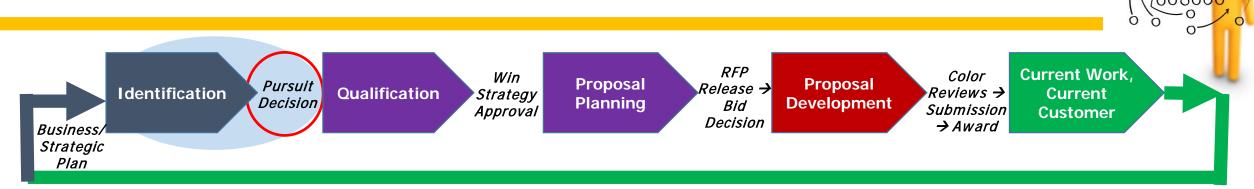


OPPORTUNITY PURSUIT DECISION-MAKING



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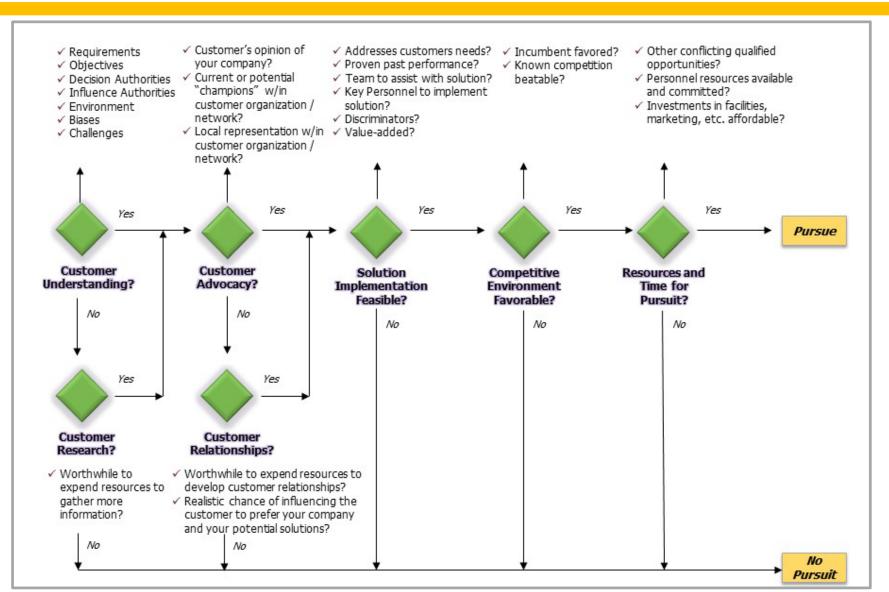
Pursuit / No Pursuit Analysis



- Decision process that includes asking the right questions about an opportunity, starting with "Should we pursue?" and "Can we win?"
- Guiding Philosophy: "bid less, win more"
 - "You will always be remembered for the deals you win, not the deals you chased...Bid to win!" – Bob Lohfeld
- Pursuit decision making should be formalized through a decision process flow
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Pursuit Decision Process Flow





Know Yourself

Know Your Customer

Know Your **Competition**

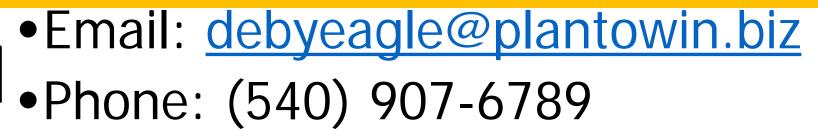
Top 10 BD Lessons Learned

- (1) Make the proper investment in time and resources to support the full BD lifecycle.
- (2) Recognize that consistently successful BD requires a combination of research, intelligence gathering, and relationship building.
- (3) Be patient and manage expectations for growth through Federal Government contracts.
- (4) **Know your capabilities / experience**, and perform Pursuit / No Pursuit Analysis to **make smart bid decisions**.
- (5) Before submitting a prime bid on a Federal Government contract, **build a portfolio of subcontractor past performance**.
- (6) Carefully research potential teaming partners to find companies with the best qualifications.
- (7) Track the opportunities being pursued in a **pipeline**.
- (8) Use your pipeline as not only a bid tracking tool, but as a strategic planning and business analytics tool.
- (9) If you are a small business with capabilities / experience that meet the Government's requirements, then always make the time to submit responses to Sources Sought Notices (SSNs) and Requests for Information (RFIs).
- (10) After you a submit a SSN/RFI response, **follow up** to gain customer understanding/advocacy and to perform opportunity shaping.

Visit the Plan To Win Blog at http://www.plantowin.biz/blog-1 for more information.

Questions?





• Facebook:

https://www.facebook.com/Plan-to-Win-368964183270168/

Twitter (@plantowinbiz):

https://twitter.com/plantowinbiz

• LinkedIn:

http://www.linkedin.com/in/debyeagle

https://www.linkedin.com/company/5402523/

• Website:

http://www.plantowin.biz













GovCon Proposal Development Boot Camp



Fall / Winter 2018 / 2019 TBD

- SSN Response Development
- RFP "Shredding"
- How Proposals are Evaluated FOR PROPOSALS
- Volume Template/Outline Development
- Proposal Writing
 - Basic Proposal Response Structure
 - Avoid "Parroting" the Requirements
 - Avoid Using Fluff
 - Writing to the Evaluator's Checklist
 - Sentence Structure Guidelines
 - Paragraph Structure Guidelines





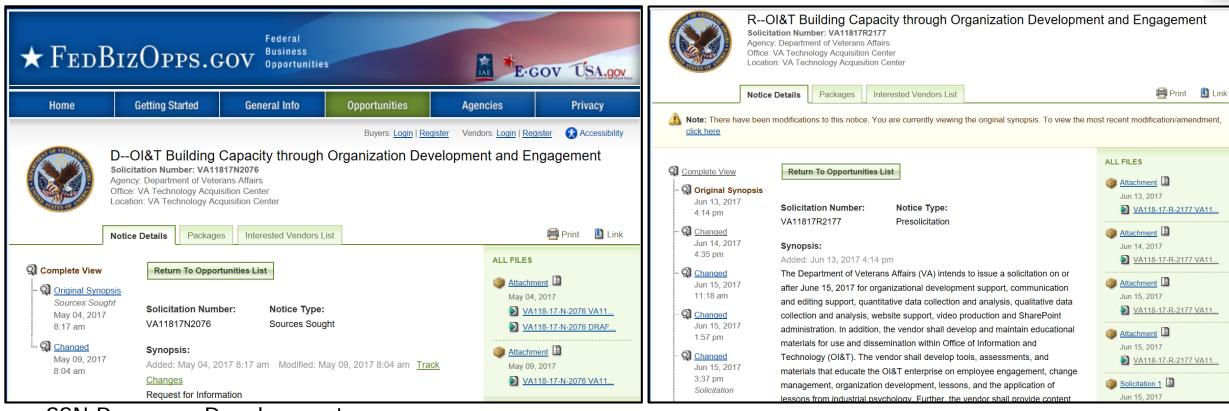


- Use of Graphics and Visuals
- Use of Action Captions
- Resumes
- Five Do's of Proposal Writing
- Five Don'ts of Proposal Writing
- Top 10 Proposal Development Process Improvement Lessons Learned

GovCon Proposal Development Boot Camp



Case Study / Basis of Training Exercise Material:



- SSN Response Development
- RFP "Shredding"
- Volume Template/Outline Development
- Proposal Writing
- Conceptual Graphic Development

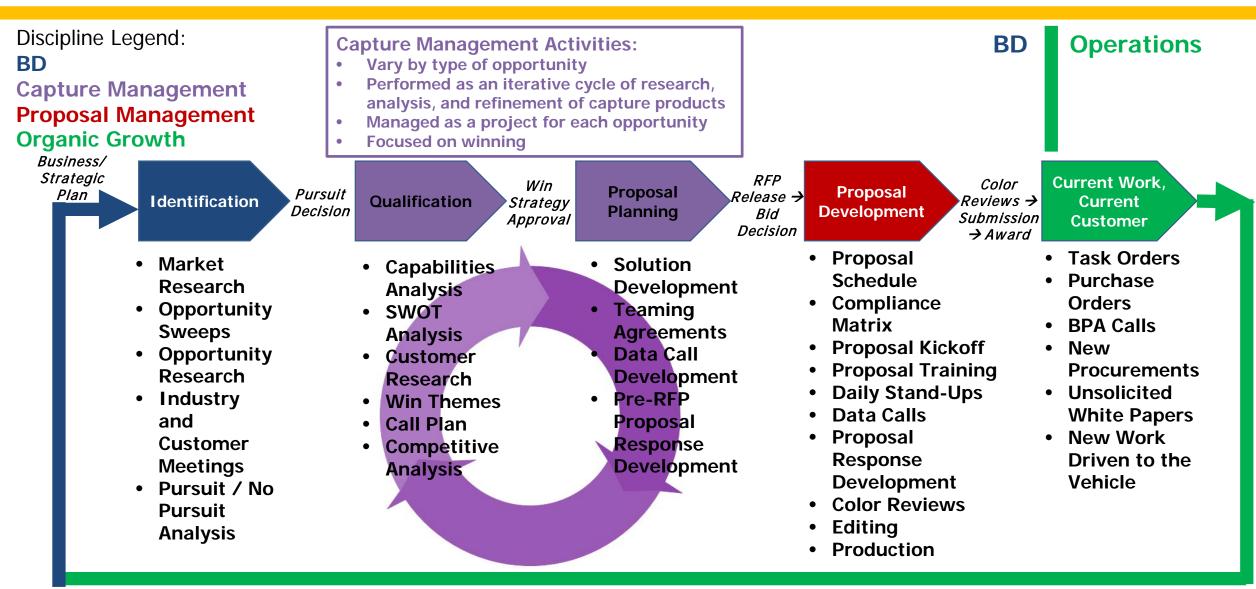
- Organizational development support
- Communication and editing support
- Quantitative data collection and analysis

- Qualitative data collection and analysis
- Website support
- Video production
- SharePoint administration



BACKUP SLIDES

BD Lifecycle+



www.plantowin.biz Plan To Win, Inc. Proprietary

BD Definition and Functions

- BD is the process of identifying growth opportunities to create long-term value for a company from customers, markets, and relationships through winning specific contract awards.
- BD functions for identifying contracting opportunities include:
 - Market Research,
 - Networking,
 - Marketing (Website, Social Media, Slick Sheets, Trade Show / Conference Exhibits), and
 - Pipeline Development and Management.
- Consistently successful BD requires:
 - research,
 - intelligence gathering, and
 - relationship building. Proprietary Plan To Win

Basic BD Terms



- Pipeline
- Bid Roles (Prime Contractor, Incumbent, Subcontractor)
- Probability of Win (Pwin)
- North American Industry Classification System (NAICS) Codes
- Small Business (SB) Size Standards
- SB Set-Asides
- Sources Sought Notices (SSNs)
- Requests for Proposals (RFPs)
- Proposals

Pipeline, Bid Roles, Pwin - Basic Terms Defined

 A Pipeline is the flow of potential opportunities as they progress through the BD lifecycle - aka a lead tracking tool used to project revenue based on the portion of work to be performed in terms of Total Contract Value (TCV).

Bid Roles

- Prime Contractor: Main contractor responsible for contract completion, that may employ subcontractors to carry out specific contract tasks
- Incumbent: Prime contractor currently performing the work
- Subcontractor: Performs work under contract with the prime contractor
- **Probability of Win = Pwin**: Probability of winning a particular opportunity
 - Pwin can be used to determine whether an opportunity is pursued or not, and calculated throughout the capture process (based on competitive analysis and the six keys to winning: Customer Knowledge, Key Personnel, Past Performance, Team, Innovation, and Price)

NAICS Codes - Basic Terms Defined



 North American Industry Classification System (NAICS) is the standard used by Federal statistical agencies in classifying business establishments for the purpose of collecting, analyzing, and publishing statistical data related to the U.S. business economy



 NAICS uses a six-digit coding system, beginning with a two-digit sector code, to identify particular industries

	NAICS Code	Name	NAICS Exception	Size Standard	Small Business?
	541511	CUSTOM COMPUTER PROGRAMMING SERVICES		\$27,500,000.00	N
	541512	COMPUTER SYSTEMS DESIGN SERVICES		\$27,500,000.00	N
	541519	OTHER COMPUTER RELATED SERVICES	1	\$27,500,000.00	N

- References:
 - https://www.census.gov/eos/www/naics/
 - https://www.census.gov/eos/www/naics/faqs/faqs.html

SB Size Standards, Set-Asides, SSNs - Basic Terms Defined

- Small Business (SB) Size Standards define the largest that a business concern
 may be and yet qualify as a SB concern the SBA has established size standards
 for different industry groups (as defined by NAICS codes)
- A "set-aside" is a Federal contract for which only SBs may submit bids, when there
 is a reasonable expectation of obtaining bids from two or more responsible SB
 concerns that are competitive in terms of market prices, quality, and delivery. ("Rule
 of Two")
- Opportunities to bid on "set-aside" contracts may also be restricted to specific SB groups, including 8(a), HUBZone, SDVOSB, or WOSB.
- Sources Sought Notices (SSNs) are used by the Government to perform market research and determine if the "Rule of Two" is in play for Small Business Set-Asides.
- If a Federal contract is not a "set-aside" then it is considered a "full and open (F&O) competition" (aka unrestricted), requiring SBs to compete against Large Businesses (or join a Large Business team or teams as a subcontractor).

RFPs - Basic Terms Defined

- Request for Proposal (RFP) aka Request for Quote (RFQ) aka Solicitation: Request issued by
 - the Government to obtain industry bids for a contract to meet requirements specified by the **Statement of Work (SOW)** or **Performance**

Work Statement (PWS) • Different sections (A. M. for Fodoral Covernment PEPs) that

- Different sections (A M for Federal Government RFPs) that comprise the contract when filled out:
 - **Section C**: Government Requirements (**SOW**: provides explicit work direction or **PWS**: describes the work or outcomes)
 - Section L: Instructions to Offerors (how to develop and submit proposal)
 - Section M: Evaluation Criteria (how proposals are evaluated to determine award)

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REQUEST

Proposals – Basic Terms Defined

- Proposal: aka Offer, a response to an RFP that describes our capabilities, our applicable experience, what we're going to do, how we're going to do it, and what it will cost. Consists of different Volumes or Sections, typically:
 - Technical
 - Management
 - Past Performance
 - Price









MARKET RESEARCH FOR BUSINESS / STRATEGIC PLANNING

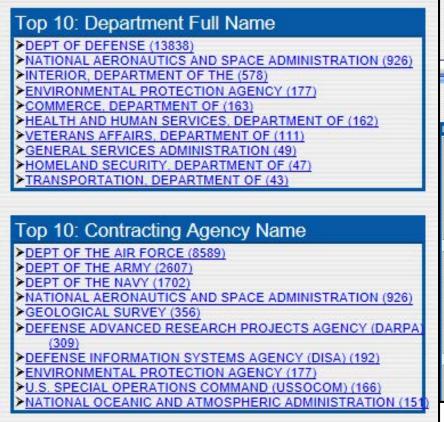


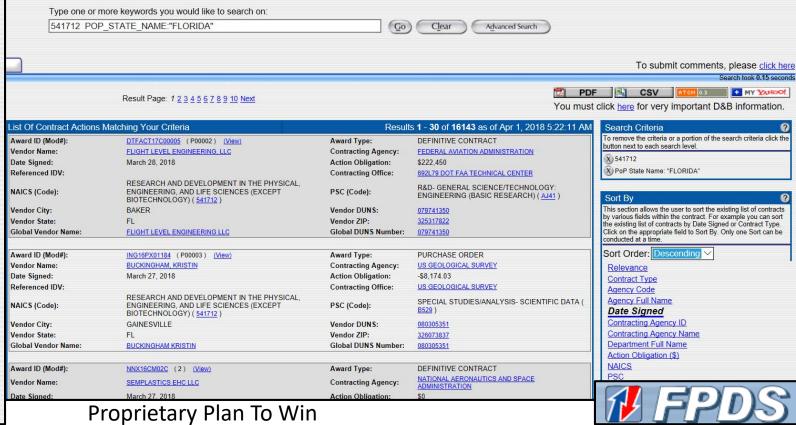
Market Research Activity	Online Resources and Tools / Networking		
Identify Targeted Agencies	 FBO FPDS USASpending.gov WWW (Agency Websites, Agency OSBP Websites, Bid Search Tools, govevents.com, Search Engines) 		
Identify Agency Spending Trends	 FPDS USASpending.gov SBA Small Business Goals WWW (Agency Websites, Agency OSBP Websites, Bid Search Tools, GovernmentContractsWon.com, Search Engines) 		
Confirm Agency Funding	 FBO USASpending.gov WWW (Agency Websites, Bid Search Tools, OMB Website, Search Engines) 		
Identify Potential Market Barriers to Entry	FBOGSA eLibraryWWW (Search Engines)		
Identify Potential Market Incentives	 FBO SBA Small Business Goals WWW (Agency Websites, Agency OSBP Websites, Bid Search Tools, Search Engines) 		



>What Government agencies procure the types of products / services your company

offers? — **EXAMPLE**: NAICS 541712: Research and Development in the Physical, Engineering, and Life Sciences

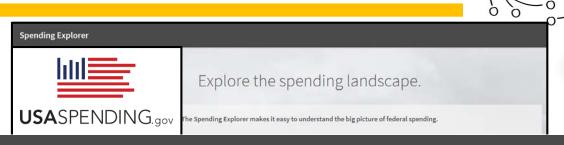


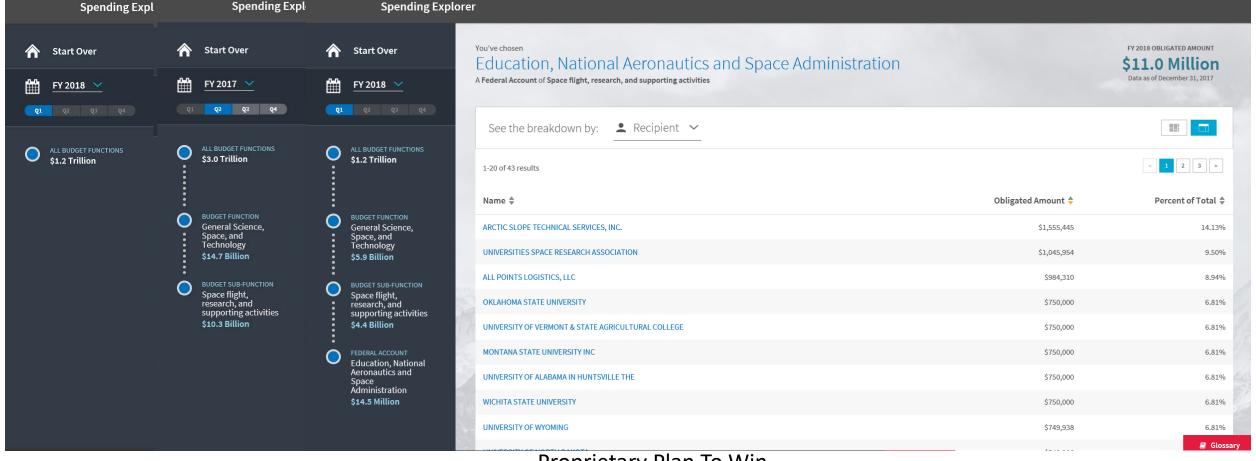


EXAMPLE:

➤ What are the typical spending levels for these products/ services by agency? -

NAICS 611710: Educational **Support Services**

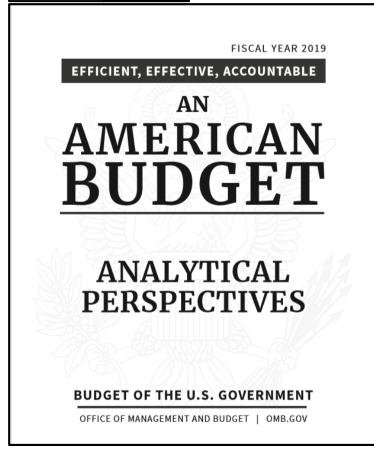








➤ What are the current and projected levels of available / budgeted <u>funding</u> for procuring these products / services by agency?—**EXAMPLE:** Cybersecurity









- Department of Defense (DoD): Personnel Security & Facility Clearances
- Any Federal Government Agency that uses or requires a Cloud Service Offering (CSO): FedRAMP compliance and authorization to operate (ATO) for cloud security
- Department of Veterans Affairs (VA): To qualify for participation in the Veterans First Contracting Program, a unique authority for Service-Disabled Veteran-Owned Small Business (SDVOSB) and Veteran-Owned Small Business (VOSB) set-aside and sole source contracts, eligible SDVOSBs/VOSBs must first be verified by the Center for Verification and Evaluation (CVE).
- Any Federal Government Agency that uses GSA Schedules as part of their acquisition strategy: Become a GSA schedule holder or partner with one









Professional Services Schedule

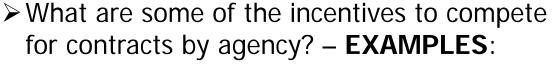


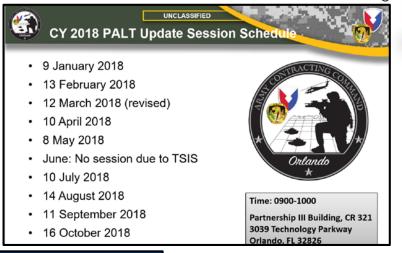
Woman Owned Small Business

for contracts by agency? – **EXAMPLES**:



Agencies that encourage and enhance communication between Industry and Government





8(a) Certified

National Aeronautics and Space Administration

FY2016 Small Business Procurement Scorecard

91.72%

FPDS-NG Prime Contracting Data as of Feb. 20, 2017 eSRS Subcontracting Data as of Mar. 14, 2017

Prime Contracting Achievement: 69.93				
	2015 Achievement	2016 Goal	2016 Achievement	
Small Business	17.33%	16.75%	16.67% (\$2.7 B)	
Women Owned Small Business	3.37%	5.00%	4.05% (\$648.0 M)	
Small Disadvantaged Business	8.70%	5.00%	8.17% (\$1.3 B)	
Service Disabled Veteran Owned Small Business	0.71%	3.00%	0.86% (\$137.9 M)	
HUBZone	0.62%	3.00%	0.52% (\$82.7 M)	



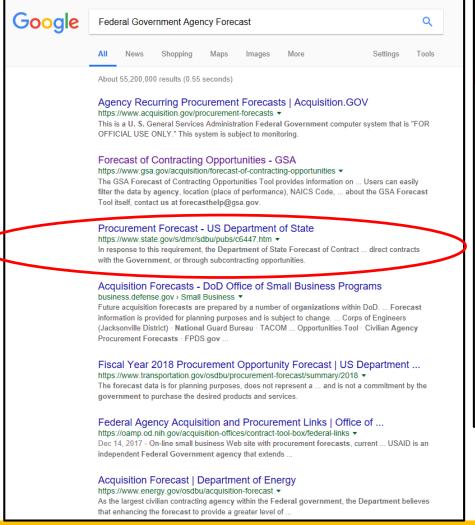


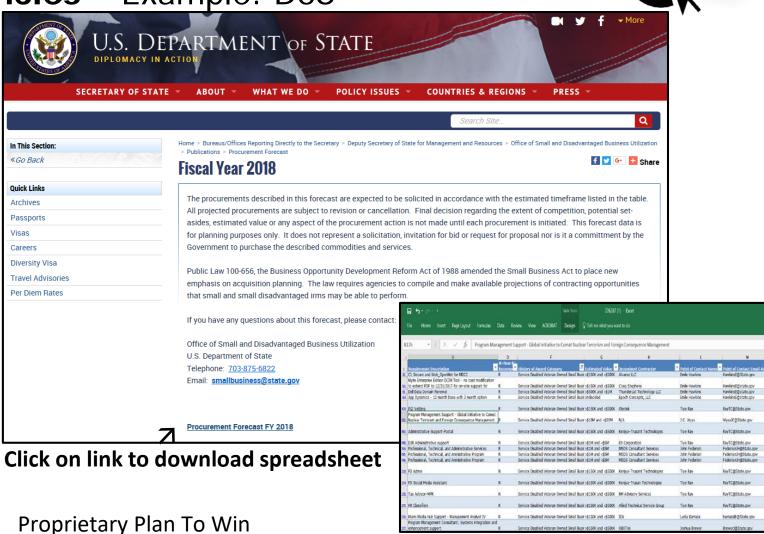


ADDITIONAL EXAMPLES: **ON-LINE** RESOURCES, TOOLS, AND TECHNIQUES

Agency Websites – Static Forecasts by FY

 Use Search Engine to find published forecasts of opportunities for targeted customer agencies – Example: DoS





Agency Websites – GSA Forecast Tool

For GSA Schedule Holders:



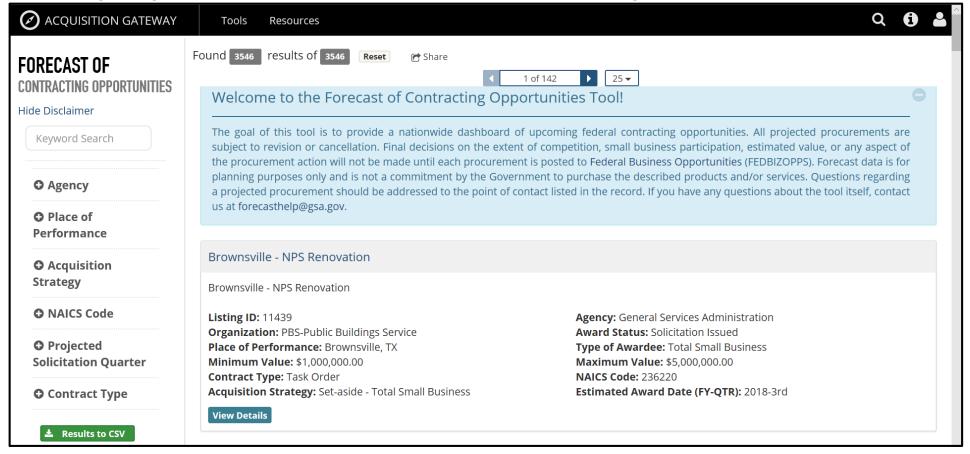


Professional

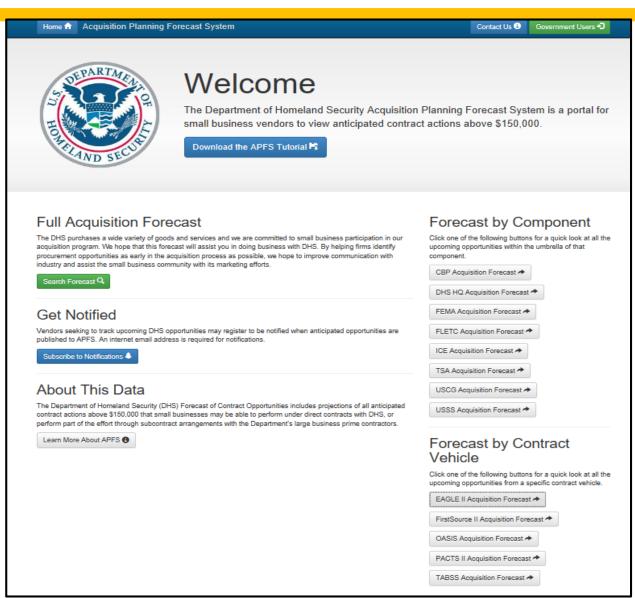


Forecast of Contracting Opportunities -

https://www.gsa.gov/acquisition/forecast-of-contracting-opportunities



Agency Websites – DHS Forecast Tool



- DHS Acquisition Planning Forecast System (APFS) -
 - Search Full Forecast
 - Search by DHS Component
 - Search by DHS Contract Vehicle
 - Register to Receive Forecast Updates

https://apfs.dhs.gov/

Agency Strategic Plans

 Use Search Engine to find published Strategic Plans for targeted customer agencies to understand customer vision and project potential future opportunities – Examples: VA Strategic Plan 2018 – 2024, USASOC 2035



and external service

delivering excellent

experiences while eliminating fraud, waste,

customer service and

providers accountable for

4.2. (Human Capital Management

Modernization & Transformation

management capabilities to

services to Veterans and their

VA will modernize its human capital

empower and enable a diverse, fully

staffed, and highly skilled workforce that consistently delivers world class

what they need to eliminate

Veteran suicide, homelessness,

care, and services they

choose.

BUSINESS STRATEGY 4.2.3: IMPROVE LEADERSHIP AND WORKFORCE COMPETENCY

VA understands that it must foster an environment of trust, accountability, adaptability, and performance to improve competency across the Department and that this begins with having competent leaders in place at all levels. VA will institute robust succession planning along with comprehensive identification of the skills and competencies necessary for each position to assure a capable workforce Department-wide. Further, VA will deploy new supervisor and management training to convey policy updates and guidance that enhance the employee experience and support adherence to the VA Accountability and Whistleblower Protection Act of 2017.

VA will implement a modernized performance appraisal system that focuses on enhanced dialogue rather than periodic and static evaluations. VA will train managers to implement adaptive work environments that enhance employee performance. Finally, VA will implement a common leadership development model for employees at all levels – individual, supervisor, manager, pre-executive and executive – to ensure a consistent understanding of leadership across the department.

BUSINESS STRATEGY 4.2.4: INSTITUTE MANPOWER MANAGEMENT TO OPTIMIZE VAHUMAN CAPITAL RESOURCES

VA will use manpower management to determine the staffing levels needed to accomplish VA's mission and program objectives. The staffing requirements will be based on models, time studies and/or industry benchmarking data that will devise staffing standards. The staffing standards will be validated and revised periodically to ensure the Department is always prepared to support Veterans.

VA's Human Resources management system, coupled with improved staffing processes (i.e. recruitment, hiring, retention, etc.), will optimize the workforce and assure VA has the right people to successfully and consistently meet Veterans' evolving needs and priorities. VA will also ensure the Department operates within approved staffing levels and budgets to contain personnel costs.

UNCLASSIFIED

- · Develop capabilities to track, monitor, and counter WMD
- Incorporate education/training into ARSOF learning institutions to enable operations that track, monitor, and counter WMD.
- Empower decentralized Mission Command (COP and situational awareness via handheld data, blue force tracking systems, and secure communications)
- Increase ARSOF clandestine and low visibility technology (mobility platforms, weapons systems, and communications technology – secure, unsecure, and non-attributable systems)
- Improve ARSOF intelligence collection, analysis, and synthesis capabilities that enable understanding and characterization of the human domain and provide indicators/ warnings for gray zone threats
- Codify ARSOF doctrine and education for FID, COIN, CT and support to resistance movements (up to and including INV)



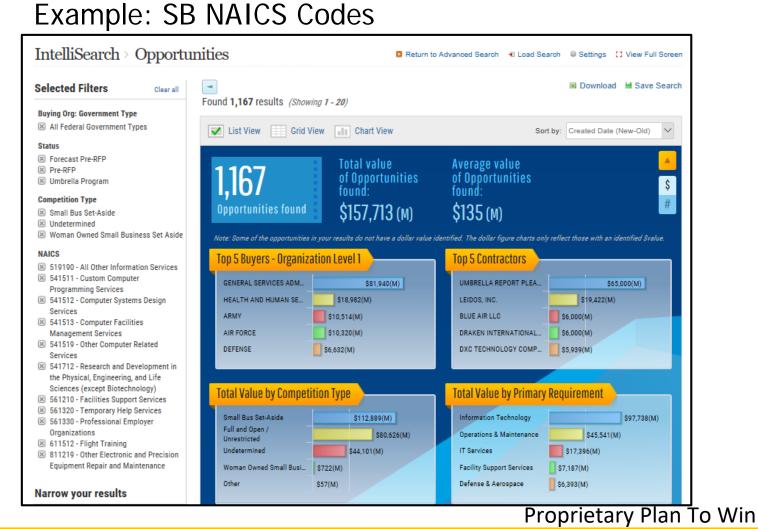
- Invest in education initiatives that prepare operators to develop effective partnerships in foreign cultures and to build partner capabilities
- Create and implement education models that train operators to rapidly integrate into, and excel within, ambiguous
- Invest in hybrid conflict research/education within ARSOF institutions

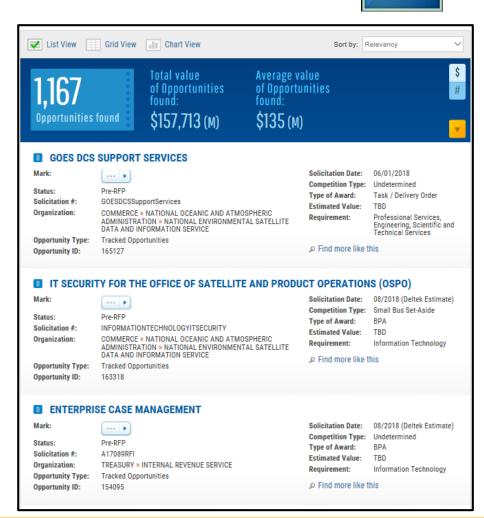
- Procure mobility systems that are agile enough to quickly deploy, resilient enough to operate in austere environments, and require minimal maintenance/logistics
- Procure C2 and intelligence technology that improve the speed and ease with which we process/synthesize information at the tactical and operational levels
- Procure communications and intelligence systems that facilitate rapid collective understanding of the environment, adversarial actions, and emerging threats
- Develop and integrate systems and processes that enable operator/leader level decision making
- Develop and incorporate methods and technology that improve our ability to influence populations and to understand/address how adversaries and their proxies do the same (cyber and related capabilities)
- Integrate cyber capabilities into operations to include influence operations, digital deception, communication disruption, and disinformation campaigns at the tactical and
- Obtain technology to protect friendly networks from advanced cyber threats
- Obtain next generation unmanned aerial systems that provide longer operational range, over horizon observation, and can be launched/recovered by tactical units
- Obtain the next generation of ARSOF rotary wing capabilities for transport and fire support that have longer range and greater fuel efficiency



GovWin Saved Search

 Use saved search to perform "opportunity sweeps" (automated searches) by identifying opportunities based on pre-defined filters and keywords –

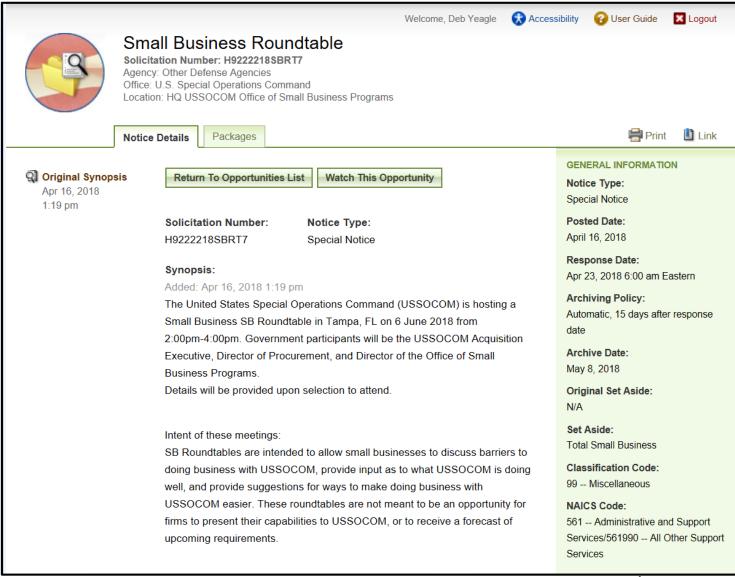




GovWin

FBO Special Notice Example

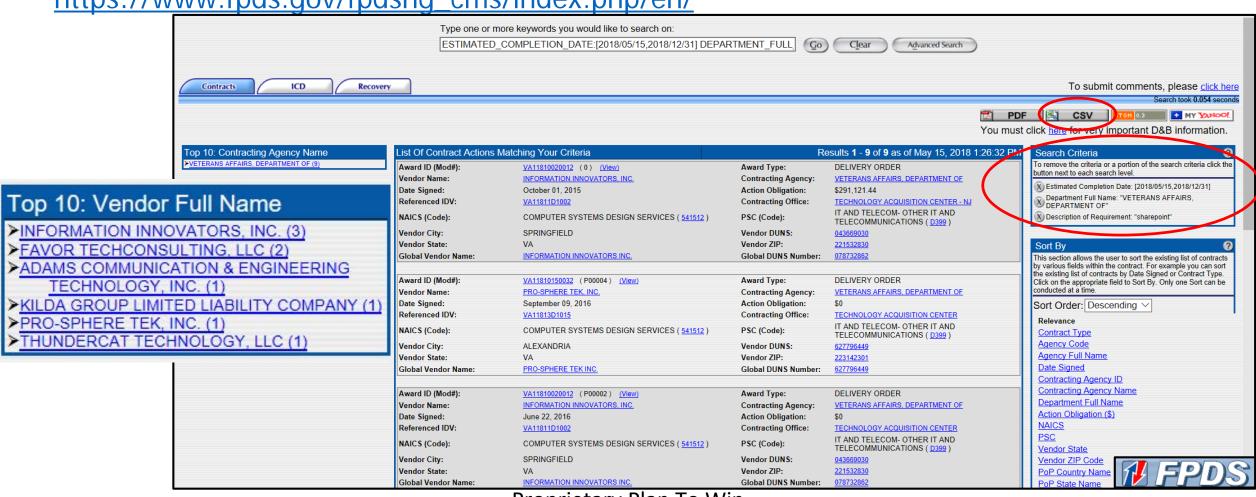




FPDS

 Use FPDS to find opportunities based on expiring contracts – Example: VA SharePoint contracts expiring by end of CY18

https://www.fpds.gov/fpdsng_cms/index.php/en/



FPDS vs. Bid Search Tools

 Why Bid Search Tools for Forecast Opportunities?

FPDS

□Cumbersome user interface for search and search results display and reporting

GovWin

□User friendly interface and intuitive results reporting Provides not only the data, but the human analysts that apply their research skills to link related data where applicable, to transform all of the data into useful information, and to put the information into context that provides useful knowledge

□ Publishes Market Analysis (Articles, Reports, Presentations & Webinars)

☐Generates Agency Account Planner Reports









Industry News Subscription Services

Example: GovConWire

https://eweb1.sba.gov/subnet/client/dsp_Landing.cfm

GOVCON // IRE

Top News in GovCon and Government Delivered Weekday Mornings



Christopher Kubasik: L3 Eyes Domestic, International Opportunities for Growth



Christopher Kubasik, chairman, president and CEO of L3
Technologies, said he has seen an increased domestic and foreign interest in communications and sensor technology platforms,
Defense News reported Wednesday...

Andy Jassy: AWS to Compete for DoD's JEDI Cloud Procurement Contract



Andy Jassy, CEO of Amazon Web Services, has said the company plans to make a "very competitive" offer for the Defense Department's single-award cloud procurement contract, CRN reported Wednesday...

• Example: DoD Contracts

https://www.defense.gov/News/Contracts/



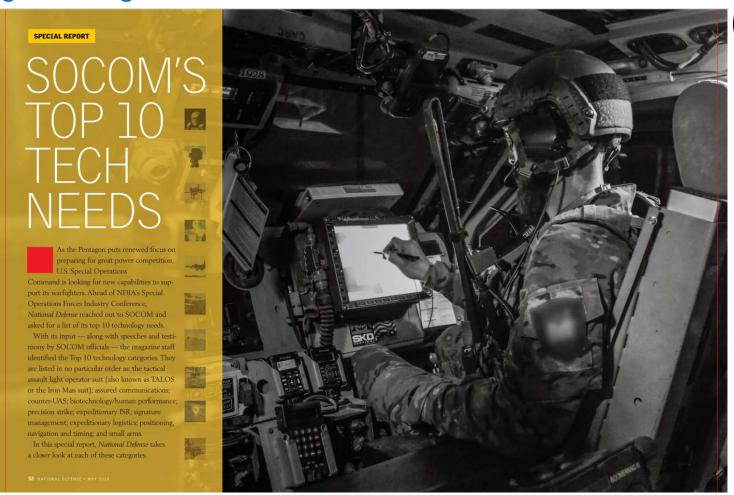
Industry News Subscription Services

• Example: National Defense (digital and print magazine)

http://www.nationaldefensemagazine.org/

SOCOM Top 10 Tech Needs:

- Iron Man Suit
- Assured COMMS
- C-UAS
- Biotechnology
- Precision Strike
- Expeditionary ISR
- Signature Management
- Expeditionary Logistics
- Positioning & Navigation
- Small Arms





Subcontracting Opportunities – SBA SUB-Net

Use SUB-Net to find subcontracting opportunities – Example: FL Subcontracting

https://eweb1.sba.gov/subnet/client/dsp_Landing.cfm



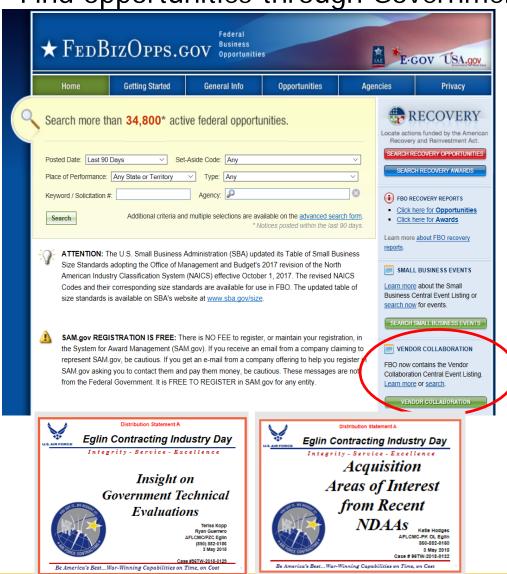


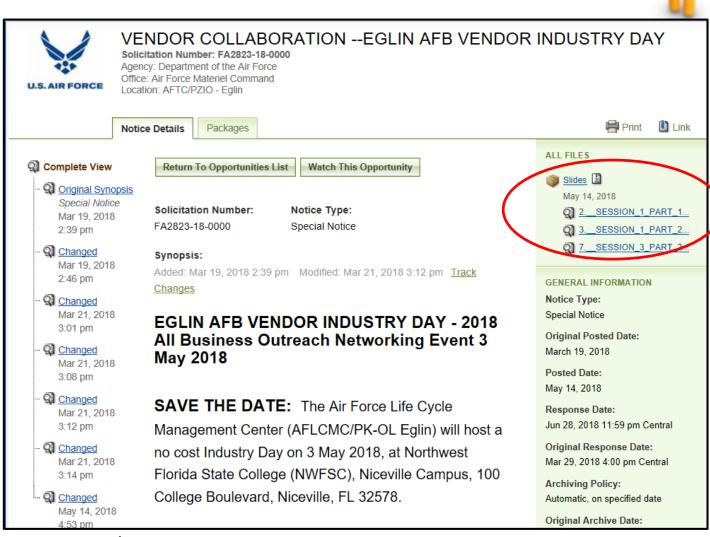
ADDITIONAL EXAMPLES: **NETWORKING** RESOURCES, TOOLS, AND TECHNIQUES

Vendor Collaboration Events



• Find opportunities through Government sponsored **Vendor Collaboration Events**

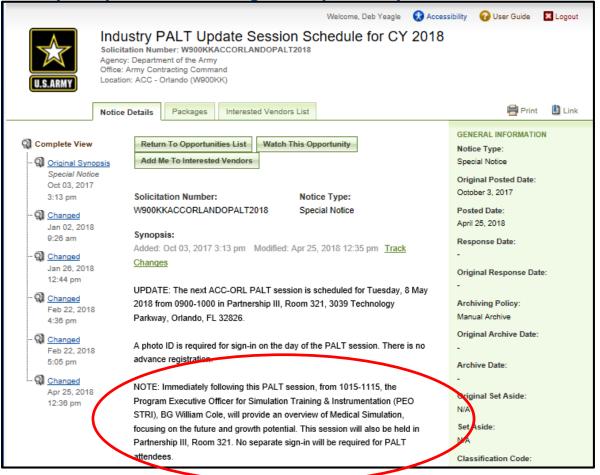


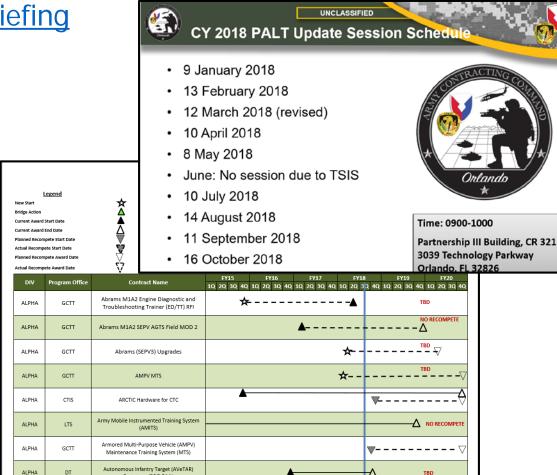


Vendor Outreach Sessions – ACC-ORL

 Find opportunities through Vendor Outreach Sessions (VOS) – Example: Monthly Army Contracting Command (ACC)-Orlando (ACC-ORL) PALT Update Session -

http://peostri.army.mil/palt-update-session-briefing







Agency Blogs

• Find opportunities through **Agency Blogs** – Examples: GSA OASIS Blog, NASA OSBP

https://interact.gsa.gov/group/oasis-interact-community
http://nasaosbp.blogspot.com/

